



E.L.K. Energy Inc.

E.L.K. Energy Community Meeting Presentation – June 2026



Today's Focus: What We'll Cover



- What E.L.K. is planning for your electricity service and the community
- How ENWIN will support E.L.K. during the transition
- Information on E.L.K.'s upcoming rate application process
- Your chance to ask questions and share feedback with E.L.K. and ENWIN staff





SAFETY



COMMUNITY
ENGAGEMENT



MISSION

To continuously improve the quality of service to our customers by ensuring that the electrical system is designed, constructed, and maintained to ensure its reliability and safety.



PERFORMANCE

VISION

To energize resilient communities through genuine engagement and upholding public trust.



INTEGRITY AND
ACCOUNTABILITY

Company Structure





- 20+ local employees
- 12,000+ customers (electricity)



- 325+ local employees
- 92,000+ customers (electricity)



- ENWIN is supporting E.L.K. with its operational needs
- Plans to formally integrate ENWIN and E.L.K. in the future

Service Areas

Local crews, delivering local service

- **ENWIN** serves customers in the City of Windsor
- **E.L.K.** serves customers in:
 - Belle River
 - Comber
 - Cottam
 - Essex
 - Harrow
 - Kingsville



Investing in E.L.K. Communities



- Planned capital investments focus on strengthening electricity infrastructure and long-term reliability
- Local initiatives, organizations and events supported through E.L.K.'s Community Support Program

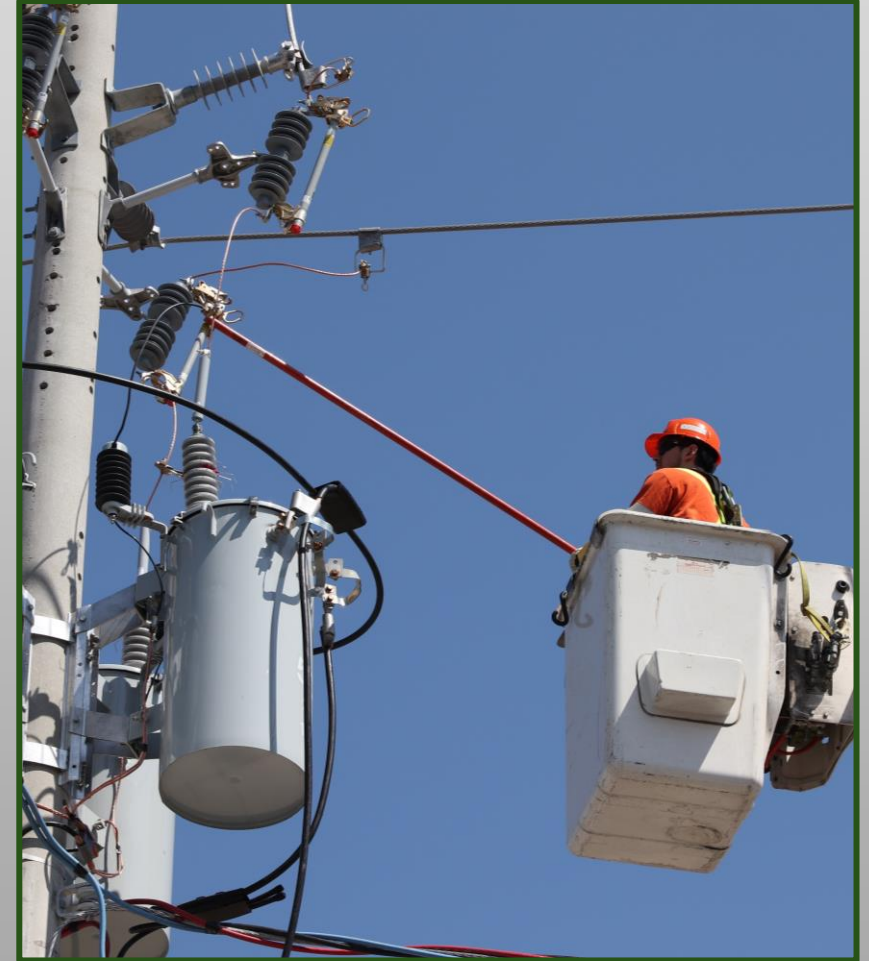


Capital and Operations Plans



E.L.K. Operational Foundations

- Existing electrical distribution system requires investment, many assets nearing the end of their service life
- Long-term reinvestment supports operational viability and stability
- Planned system modernization enhances reliability and improves outage response



E.L.K. Assets in Need of Investment

Asset Category	10 – Year Flagged For Action	
	Quantity	Percentage
Pole Mounted Transformers	273	31.1%
Pad Mounted Transformers (1 Ph)	233	30.2%
Pad Mounted Transformers (3 Ph)	6	6.5%
Overhead Switches	21	18.6%
Pad Mounted Switchgear	5	13.2%
Underground Cables (km)	8.3	6.2%
Poles – Wood	690	30.6%
Poles - Steel	48	33.3%

Planned Capital Investments

Pole Replacements:

Utility poles identified for replacement over the next five years in all E.L.K. communities

Transformer Replacements:

End of life replacements with transformers that improve safety and provide for future anticipated capacity increases

Automated Switching Investments:

Installation in Belle River and Kingsville to minimize outage durations (already installed in Essex and Harrow)

Smart Grid:

Distribution system enhancements in all territories to detect outages earlier, limit impacts, and respond faster



Planned Operational Improvements

Tree Trimming:

Regular vegetation management to limit tree contacts and improve reliability

24/7 Control Room:

Enable remote monitoring and operation of the electricity distribution system, improve outage response

Outage Map:

Improved customer communication around outages and time of restoration



Cost of Service Rate Application



Cost of Service Rate Application



Electricity distribution rates are regulated by the Ontario Energy Board (OEB) and are designed to reflect the cost of building, operating and maintaining the local electricity system



E.L.K. rate application scheduled to be filed with the OEB in August 2026 with approved rates taking effect May 1, 2027



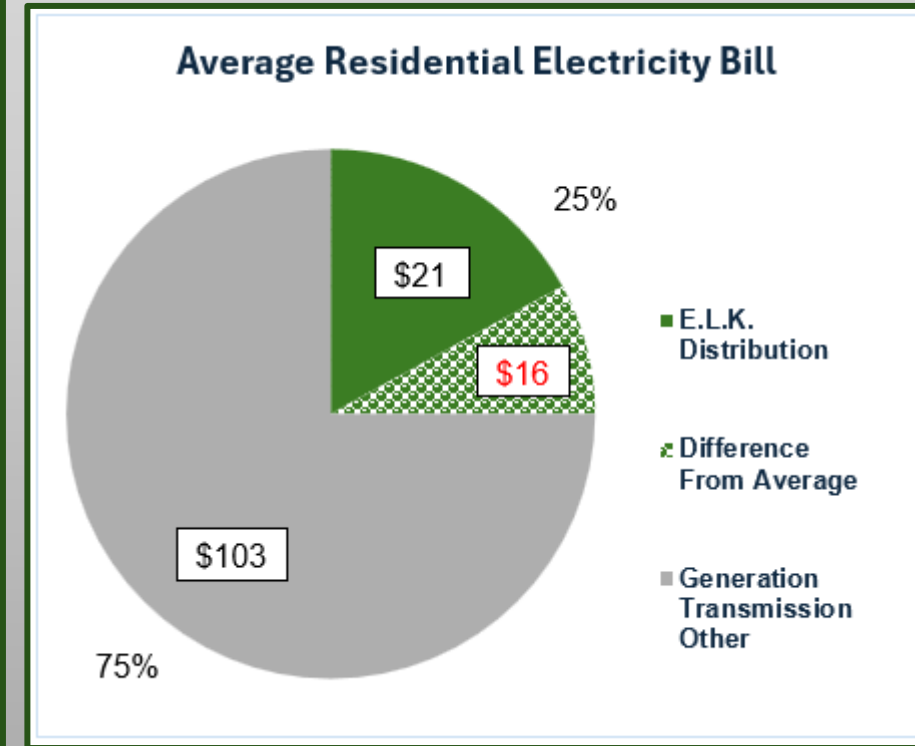
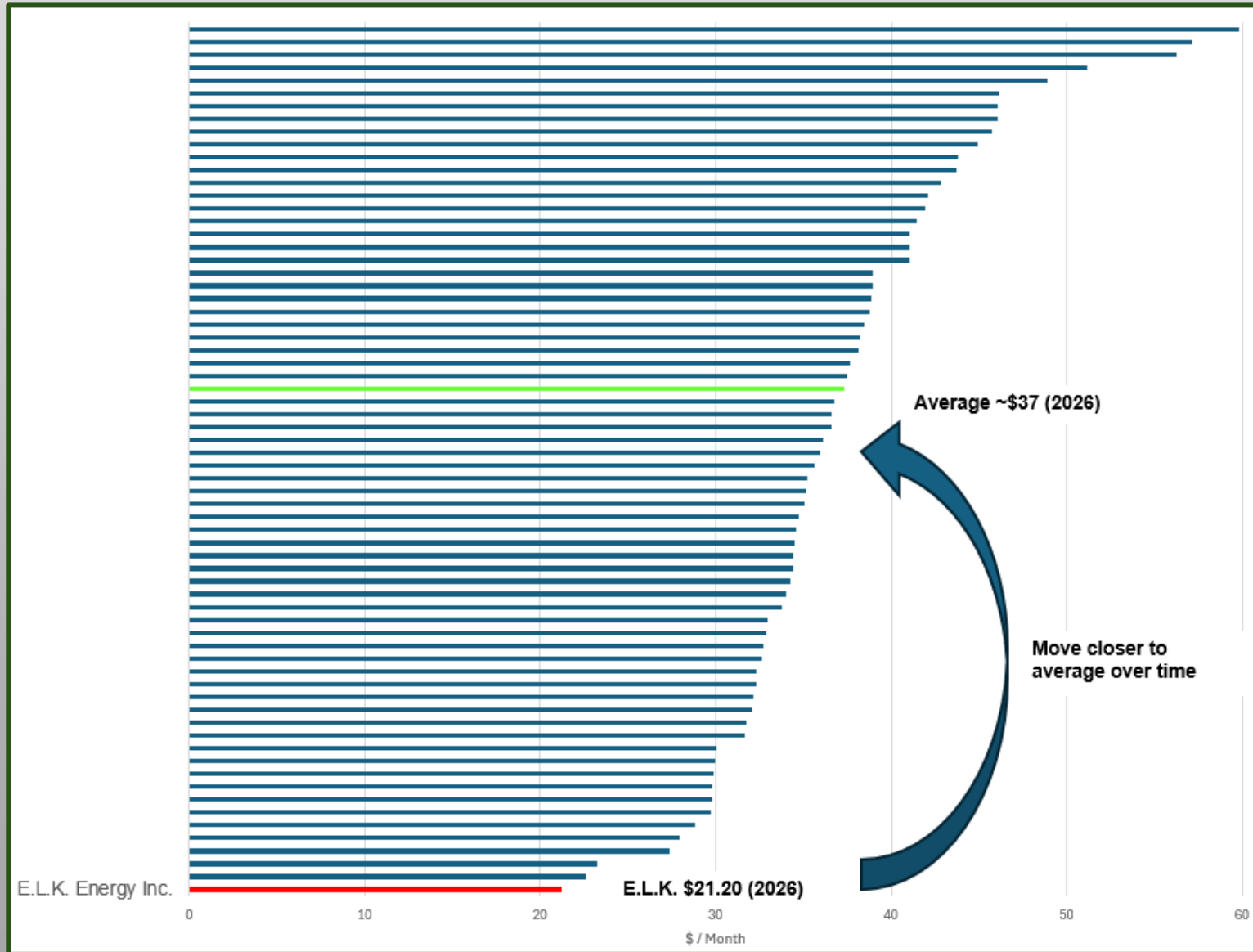
Begin to proactively invest in E.L.K. system, ensure safety, reliability and sustainability over the long-term



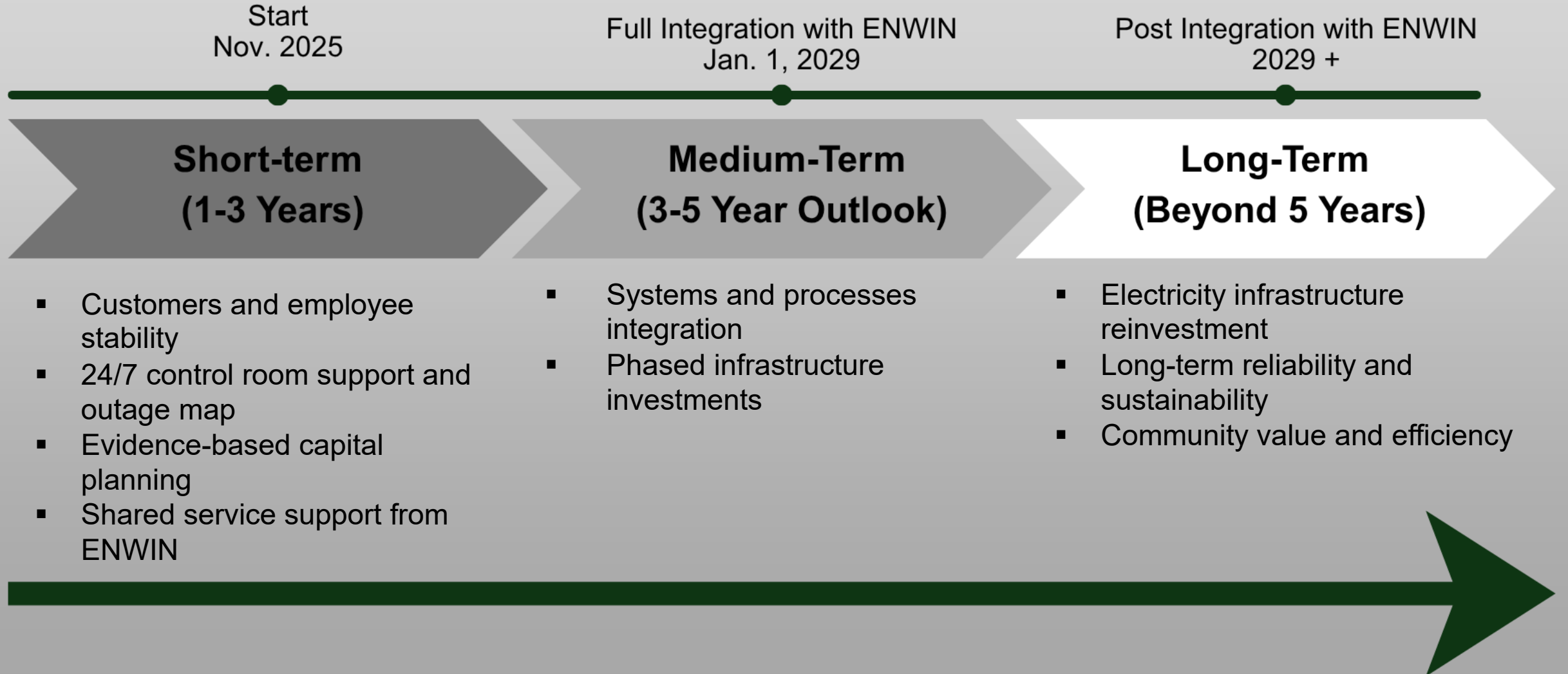
Focus on keeping electricity distribution rates manageable and limiting annual increases – phased in rate transition over time



Residential Distribution Rate Projection



E.L.K. Phased Integration Timeline



Connecting Communities



E.L.K. and ENWIN team members are here to listen, answer questions and provide information

- Customer Service and Billing: Billing, accounts, payments, service tools and support
- Hydro Operations: Outages, restoration and field work
- Regulatory and Finance: Electricity rates and cost of service process
- Electricity Demand Side Management (eDSM): Energy conservation programs, seasonal efficiency tips and electricity management tools

